

S

Minutes

24 July 2025

Attendance-In person & online

Society Position			
Former CO	LCol	E.D.	Angell
Former RSM	CWO	A.S.	Batty
AGM Former Strat CO-Other Reg Unit	LCol	T.	Bradley
Board/CoTR	Col	J.	Cade
Board/Society Secy	Maj	K.I.	Callens
Former RSM	CŴO	R.A.	Englehart
Board/Civilian Mbr	Mr.	Α.	Fanni
Board/Civilian Mbr	Ms.	M.	Gallagher
AGM Former Strat CO-Other Reg Unit	LCol	C.S.	Gardner
AGM Incumbent-TQ	MWO	M.A.L	
Board/CO	LCol	D.M.	Gray
Board/2IC	Maj	N.R.B	•
Former RSM	Capt	C.H.	Hills
AGM Incumbent-Ops O	Capt	T.J.	Hume
Serving & Former Gen, Col & CWO	Col	V.G.	Kirstein
Board/Regtl Col	Col	М.	Lubiniecki
Former CO	LGen	D.A.	Macaulay
Serving & Former Gen, Col & CWO	Col	A.D.	MacIntyre
Board/RSM	CWO	N.V.	Mills
AGM Incumbent-SSM HQ	MWO	B.N.	Murphy
Board/Incoming CO	LCol	A.	Nitu
Board/Former CO	LCol	M.G.	Onieu
AGM Incumbent-PMC Track Pad	Cpl	A.	Parsons
AGM Incumbent-PMC Sarcee Rm	WO	N.A.	Patterson
AGM Incumbent-OC C	Maj	C.D.	Peterson
AGM Incumbent-SSM C	MWO	С.D. Е.J.	Pickell
Board/Civilian Mbr	Mr.	R.T.	Prokopy
Serving & Former Gen, Col & CWO	Col	C.J.	Quinlan
Board/Civilian Mbr	Ms.	F.E.	Rhodes
AGM Incumbent-OC HQ	Maj	S.J.	Rogozinski
AGM Incumbent-OC B	Maj	B.R.	Simpson
Serving & Former Gen, Col & CWO	Capt	M.B.	Talty
AGM Incumbent-SSM B	MWO	M.R.	Williams
	111110	1,1,1	vv IIIIdiiio
Proxies-Capt Hume AGM Incumbent-Adjt	Capt	D.F. Pa	ff .
-	Сарі	D.1. 1 a	
Proxies-Col (Ret'd) Cade	3.6	ъ. т	D 4
Board/Civilian Mbr	Mr.	R.T.	Booth
AGM Former CoTR	Col	I.D.M.	Egener
AGM Former CoTR	MGen	H.C.	Ross
Serving & Former Gen, Col & CWO	Col	D.A.	Rundle
Serving & Former Gen, Col & CWO	Col	J.M.	Snell
Board/Former RSM	Capt	R.	Stacey
Proxies-CWO (Ret'd) Batty			
Serving & Former Gen, Col & CWO	CWO	T.C.	Holland
Former RSM	Capt	D.A.	Ross
Proxies-CWO Mills			
Former RSM	CWO	J. I	Dorrance
Former RSM	Mr.		Ells
Former RSM	Capt	K.E. I	King
Former RSM	CWO	J. I	Ramsay



Minutes

24 July 2025

S

Proxies-LCol Gray Former CO	LCol	M.J.D.	Mallette
Proxies-Maj Hevenor Serving & Former Gen, Col & CWO Former CO	Col MGen	E.G. J.J.	MacEachern Major
Proxies-Maj (Ret'd) Callens Former RSM Former CO Board/Civilian Mbr Serving & Former Gen, Col & CWO AGM Former CoTR Former Society Secy	CWO Col LCol Col BGen LCol	W.J. P.P.J. S.W. C.M. D.C. J.A.	Crabb Demers Gifford Hazleton Hilton Stuckart

Observers

LCol Nitu	WO Stevenson,	WO Crowe	WO Monge	WO Shafer
Sgt Snoek	Sgt Walsh	Sgt Kimmell	Sgt Thibault	Capt Sohi
Capt Webster	WO Popoff	Sgt Owen	WO Churchill	WO McMurtry
MWO Chuback	WO Burris	Sgt McKenzie	Sgt Comeau	WO Davidson
Sgt Dobson	MWO Charette	WO Talty	WO Collier	WO Weir
WO Richardson	Sgt Radford	WO Ford	Sgt Job	WO Collier M
WO MacDonald	CPO2 Urquhart	Sgt Otis-Monet	WO Gross	Sgt New
Sgt Nieuwhof	Capt Purchase	Capt Fairholme	Sgt Wright	Capt Veale
Capt Coxhead	Capt Neshcov	Lt Nauss	Maj Berube	Capt Lee
Lt Bogya	Capt Fisher	Capt Cornell	Lt Rollo	Lt Davis
Lt Sanchez	Lt Johnston	Lt Brophy	Lt Mannaford	Capt Lauterbacher

Recording Secretary-Kathy Batty

84 Voting Members

Total Yes & Proxy: 55 Regular Member represented 65.48%

- 1. **Opening Remarks** The Chair confirmed quorum and opened the 2024 Ceremonial Mounted Troop Foundation Annual General Meeting at 1418 hrs. He explained that the Foundation is a not-for-profit company whose sole focus is to support the Strathcona Mounted Troop. He stated that the Board was extremely pleased to receive an increase in the Tripartite Agreement in 2024. The Foundation has replaced all SMT uniforms, replaced some capital equipment and is now managing herd rotation.
- 2. **Review of 2024 Foundation AGM Minutes** The 2023 AGM Minutes were distributed in the pre-reading materials. No errors or omissions were noted.
- 3. **A motion** was made by Maj Peterson, **seconded by** Capt (Ret'd) Talty, to accept the 2023 LdSH (RC) Ceremonial Mounted Troop Foundation minutes dated August 2024 as presented. **CARRIED**
- 4. **Foundation Operations Overview** The Chair provided an overview of Foundation operations to include:
 - Improving Governance
 - Director Onboarding and Handbook. The handbook is an excellent tool for assisting with onboarding new Directors and as a reference manual for Directors.
 - > A 3-Year Business Plan has been adopted by the Board of Directors to better enable budgeting for longer-term projects.
 - The annual budget format was adjusted for better management.
 - Long-term planning Working Groups will be held.
 - <u>Fundraising</u>. The Foundation continues to economize on its operations without loss of standards. Work is also being done to diversify the donor base, with a focus on smaller, more numerous donations.



Minutes

24 July 2025



Events. The Mounted Troop has a growing relationship with the Household Cavalry through Spruce Meadows which led to the Mounting of the King's Guard in July 2025. The US Cavalry Mounted Guard visited the Troop in February and WW2 uniformed SMT vedettes participated in the 80th Anniversary of the Liberation of the Netherlands ceremonies in April.

5. Committee Volunteers. The Chair acknowledged the committee volunteers as follows:

Committee Volunteers

Audit and Revenue Generation Committee (will transition to Finance and Audit Committee)

Chair: Ross Prokopy 1. Miles Smith

Communications Committee

Chair: Jennifer Wright 1. Tony Sewards

Grant Cree 3. Nathan Bogya

John Stuckart

Plans Committee

Chair: Shane Gifford 1. Faith Rhodes 2. Chris Bradley

Governance Committee

Chair: Michelle Gallagher

- 1. Chris Waters
- 2. Tom Burnie
- 3. Richard Stacev
- 6. 2024 Financial Reports Col (Ret'd) Cade drew attention to the draft audited financial statements as distributed in the prereading materials. The detailed audit was conducted by Gallo LLP with positive results. The investment income was very good, however additional charitable funding sources are required if we are to build our investments while sustaining SMT equipment, uniforms and horses.
- 7. A motion was made by Mr. Prokopy, seconded by LCol Gray, to adopt the audited 2024 Ceremonial Mounted Troop Foundation financial statement as presented. CARRIED
- 8. Appointment of Auditor A motion was made by Ross Prokopy, seconded by Maj Rogozinski, that GALLO LLP Chartered Professional Accountants be appointed as the 2025 auditor with remuneration being in line with the contract prepared and signed between the Board and Gallo LLP. CARRIED

Annual Reports

- Board of Directors The Chair indicated the Board has been concentrating on improving governance and economizing operations, when possible, without diminishing our standards. He highlighted the following from the pre-reading materials:
 - The 2024 ride season was limited to Alberta to reduce travel costs. The Foundation is looking to partner with a transport company to reduce horse transportation costs.
 - Although the Foundation continues to try to recruit large corporate sponsors, more focus will be placed on attracting more modest donors but in greater numbers.
 - New revenue sources include The Royal Canadian Legion, with possible long-term support from the Poppy Fund.
 - The SMT duty truck was recently replaced.
 - The Foundation applied for and received a \$50K grant from the Government of Alberta. These funds were used for new uniforms and helmets. An annual replacement cycle has been implemented so these expensive items can be replaced gradually to avoid another very expensive full replacement project.
 - The Foundation is planning to hire a professional bookkeeper.
 - The long horse trailer needs to be replaced or rebuilt. This expenditure will be sizable but is in the business plan with cost estimates being compiled.



Minutes

24 July 2025



- 10. **Strathcona Mounted Troop Report** The Mounted Troop had a reduced ride season in 2024, but it has since seen an increase in exposure this year that included the mounting of the King's Guard. Other new shows included the St. Albert Rainmaker Rodeo Parade, Grande Prairie *Stompede*, school visits to SMT practices, and Alberta Legislature Grounds Mounted Patrols.
- 11. A herd rotation plan has been implemented with two new horses in training. Unfortunately, our horse "Southern," purchased in 2023, had to be euthanized for severe colic.
- 12. The RCMP Musical Ride unit have offered to gift the Troop a chestnut Hanoverian colt, to further strengthen our ties with their Musical Ride unit. The Foundation Board voted to accept the RCMP's meaningful and generous offer.
- 13. **Finance & Audit Committee** The Board voted to transition the Business Development & Revenue Generation Committee to include Finance and Audit oversight functions. The committee is looking for a Chair and Committee members. If interested, contact Col (Ret'd) Cade at chair@strathconas.ca. **Note**: Tristy Mallette has volunteered as the Communications Chair.
- 14. Stevenson Holtby Investment Management Group manages the Foundation investments which have performed well throughout the current global uncertainty. The Society and Foundation investments are separate but managed using the same stock portfolios.
- 15. **Financial Dashboard** The Chair provided an overview of the dashboard as distributed in the pre-reading material, noting for investments to grow to \$2.3 million, the Foundation has a target to annually invest \$97K of new monies.
- 16. Governance Committee The Committee focused on three main efforts in 2024:
 - **Bylaw Review** A letter to CRA was sent in early 2025 to outline proposed changes to the Foundation's bylaws before implementation. A response was received in June 2025 asking for more information.
 - **Board Survey** The committee completed a board survey process and provided a report to the board.
 - **Director Handbook** An extensive project involving the consolidation of orientation materials, policy & procedures manual, governance guidance, terms of reference, and other related materials.
- 17. **Plans Committee** The committee focused on the development of a 3-Year business plan for the CMT Foundation which included:
 - Requirements analysis
 - Key stakeholder analysis
 - Defining the CMT Foundation Mission/Vision/Vision/Values (approved at the November 2024 Q4 Meeting).
 - Charitable sector market analysis
 - Business Units and Objectives (further refined at a Jan 25 Strategic Planning Session)
 - Strengths, Weakness, Opportunities and Threats (SWOT) Analysis
 - Risk Matrix
- 18. This plan was approved at the 2025 Q1 Board of Director's meeting.
- 19. **Communications Committee** The new Chair, Jennifer Wright, has been onboarded, and the committee will focus on the redesign of Strathconas.ca and supporting Foundation event and fundraising initiatives, including the *Adopt-a-Horse* campaign design.

New Business

- 20. **Election of Board of Directors** Each year at the AGM the Board of Directors is retired, and the new Board elected by the regular voting members. The proposed 2025/2026 Foundation Board of Directors:
 - Col (Ret'd) Jamie Cade (Chair)
 - LGen Stephen Kelsey (SSS, Director)
 - LCol Alex Nitu (Senior Regimental Advisor, Director)
 - Maj (Ret'd) Kelly Callens (Society Secretary, Director)
 - Maj Nathan Hevenor (Society Operations Advisor, Director)
 - CWO Nathan Mills (Senior NCM Advisor, Director)
 - Mr. Richard Stacey (Director)
 - Mrs. Michelle Gallagher (Director)
 - Mr. Alexander Fanni (Director)
 - CWO Marcel Chenier (Director)



Minutes

24 July 2025



- LCol (Ret'd) Shane Gifford (Director)
- Mr Scott MacDonald (Director)
- LCol (Ret'd) Mike Onieu (Director)
- Capt (Ret'd) Ross Prokopy (Director)
- Mr Bob Booth (Director)
- Dr Dan French (New Director)
- Col Mark Lubiniecki (Regimental Colonel/Director)
- Ms Faith Rhodes (Director)
- 21. Although not voting members of the Board, the non-elected contributors include
 - Emeritus (Advisor): MGen (Ret'd) Cam Ross
 - Advisor: Mr Sol Rolingher
 - Regimental Association President: CWO (Ret'd) Tony Batty
 - Society Accounts: Capt Cole McCloy
 - Society Administrative Executive: Mrs Kathy Batty
- 22. A motion was made by Capt Hume, **seconded** by MWO Christopoulos, to approve the 2025/2026 Board of Directors as presented. **CARRIED**

Open Discussion/Adjournment

- 23. **Open Discussion** A member asked if partnering with Soldier On and/or other veteran organizations is possible and what tools are available to promote the SMT with potential donors. The Chair explained that the Foundation will not accept money from other veteran charities but will work with them to promote their efforts while increasing positive exposure of the SMT and Foundation. The Foundation has produced an SMT brochure that is available to all members of the Regimental Family to distribute. For major sponsors, the Foundation will promote them through company logos on our vehicles, trailers and promotional material. An example of SMT support to other veteran charities is Can Praxis.
- 24. **Adjournment** The Chair ended by highlighting the significant worldwide exposure mounting the King's Guard has had. He thanked LCol Gray for his leadership as Commanding Officer, stressing that without Regimental support, the task to the UK and subsequent success of the Troop, would not have happened.
- 25. A motion was made by MWO Pickell, seconded by MWO Williams, to adjourn the meeting at 1450 hrs. CARRIED

Approved for Distribution – 31 July 2025

Col (Ret'd) J Cade Chairman

Maj (Ret'd) K Callens Foundation Secretary

Documents circulated prior to AGM.

• 2024 Foundation AGM Brief